



# DLF HOLDINGS LIMITED

Presentation for  
2020 AGM

# Disclaimer

This presentation is for informational purposes only and does not constitute or form any part of any offer for sale or subscription of, or solicitation of, any offer to buy or subscribe for any securities of DLF Holdings Limited ("Company") nor shall it or any part of it form the basis of, or be relied on in connection with, any contract, commitment or any investment decision whatsoever in Singapore or in any other jurisdiction. The summary information herein does not purport to be complete. The information in this presentation should not be relied upon as any representation or warranty, express or implied, of the Company. No reliance should be placed on the fairness, accuracy, completeness or correctness of the information or opinions contained in this presentation. The information is subject to change without notice.

The past performance of the Company is not necessarily indicative of its future performance. This presentation may contain statements that constitute forward-looking statements which involve risks and uncertainties. These statements include descriptions regarding the intent, belief or current expectations of the Company or its officers with respect to the results of business operations and financial condition, industry, environment and future events and plans of the Company. Such forward-looking statements are not guarantees of future results, performance or achievements. Actual results, performance or achievements of the Company may differ from those expressed in the forward-looking statements as a result of various factors and assumptions, such as known and unknown risks and uncertainties. By their nature, forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. In light of these risks and uncertainties, actual events, results and developments could differ materially from those expressed or implied by the forward-looking statements. Reliance should not be placed on these forward-looking statements, which reflect the view of the Company or its officers as of the date of this presentation only. The Company does not undertake any obligation to update or revise any of the forward-looking statements, whether as a result of new information, future events or otherwise.

This presentation shall be read in conjunction with the Company's Annual Report for the financial year ended 31 December 2019.

None of the Company or any of its respective affiliates, advisers or representatives shall have any liability whatsoever for any loss howsoever arising, whether directly or indirectly, from any use, reliance or distribution of this presentation or its contents or otherwise arising in connection with this presentation.

Neither this presentation nor any of its contents may be used without the prior written consent of the Company.

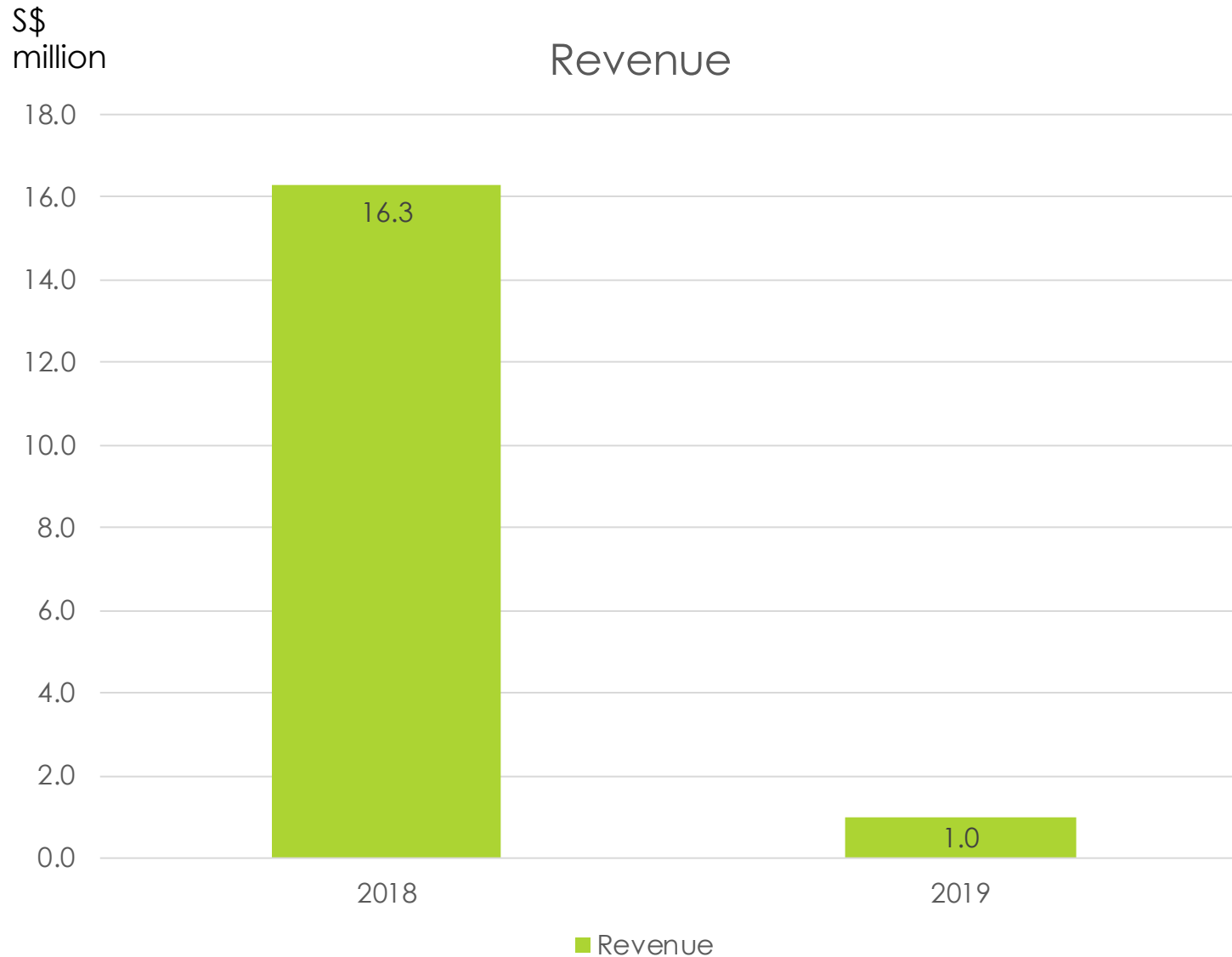
AGM

AGM

2019 FINANCIAL RESULTS

- The financial results for 2019 were unfortunately very bad.
- The impairment loss of trade receivables and expenses related to the general offer were one-off costs for FY2019. We will make all the efforts to reduce the fixed costs of the group and return to be a profitable company as soon as possible.
- Though the Group's equity on the balance sheet is negative S\$2.9m as of the end of FY2019, the group is not in a critical situation about its short term cash flows. We will improve the balance sheet by selling non-operating assets such as property, raising funds and bringing profits from our businesses.
- We will explain our plans for future in the following pages about the Extraordinary General Meeting ("EGM").

## FY2019 financial results summary – Revenue



- Maldives projects which accounted for more than 50% of FY2018's revenue was ceased in FY2019.
- No new big projects incoming in FY2019.

- The Mechanical and Electrical (“M&E”) Engineering results for FY2019 were not good due to:
  1. Termination of Maldives projects
  2. No new big projects incoming
- However, the group had successfully worked on the following projects in FY2019 without any major issues.
  1. Sengkang General Hospital
  2. Sheraton Hotel
  3. The Tanglin Club

## FY2019 financial results summary – Profit and Loss

	Note	2019 \$
Revenue	3	1,004,558
Cost of sales		(613,035)
Gross profit		391,523
Other operating income	18	55,467
Selling and distribution expenses		(11,718)
Administrative expenses		(2,267,384)
Other operating expenses	19	(1,908,615)
Finance costs	20	(93,081)
<b>Loss before taxation</b>	21	<b>(3,833,808)</b>
Tax credit/(expense)	23	155,572
<b>Loss for the year</b>		<b>(3,678,236)</b>
<b>Other comprehensive income, at net tax:</b>		
<b>Items that may be reclassified subsequently to profit or loss</b>		
Foreign currency translation differences		-
<b>Total comprehensive loss for the year</b>		<b>(3,678,236)</b>

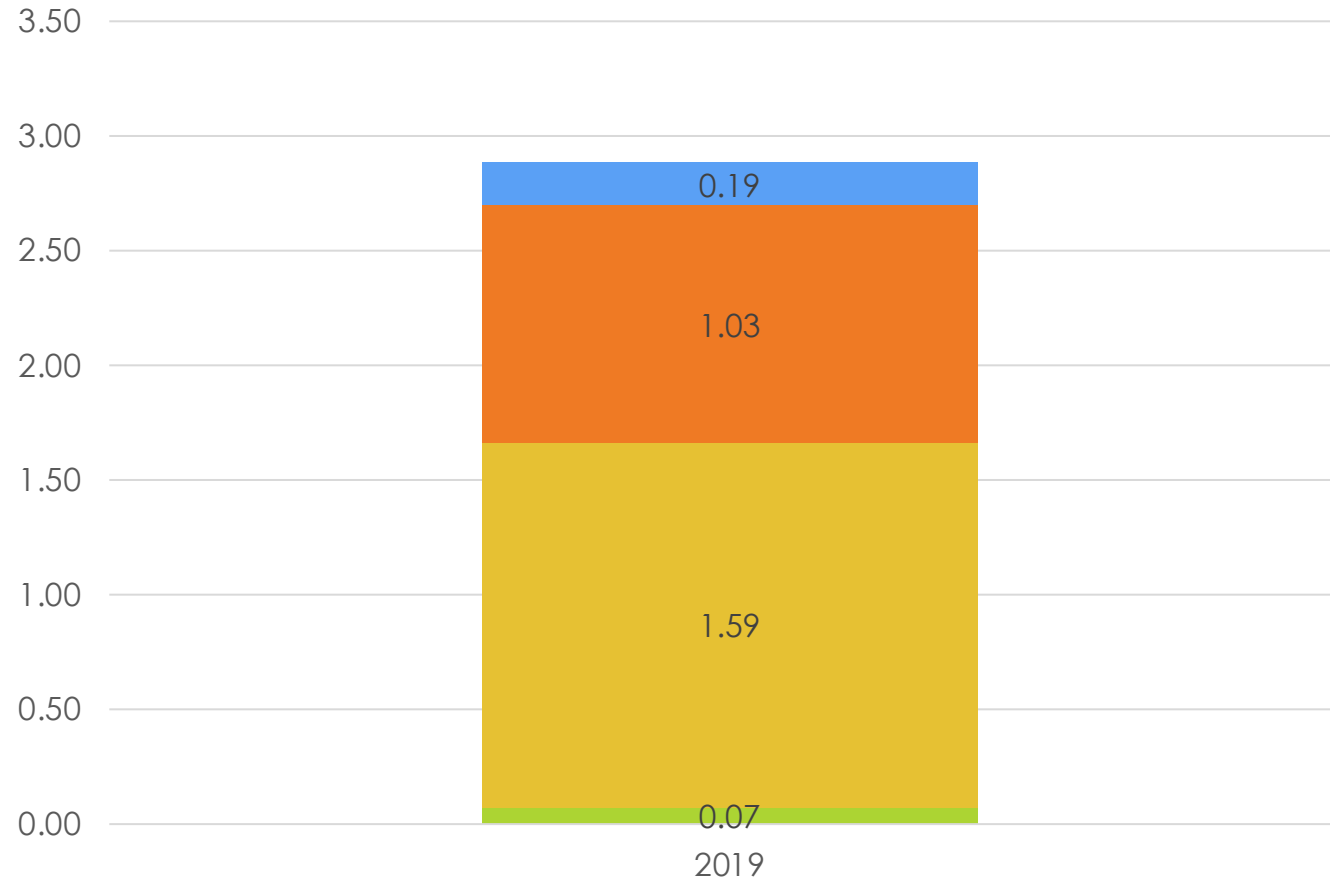
The Group	2019 \$
Bad debt written off	438,736
Exchange loss	2,085
Loss on disposal property, plant and equipment	62,684
Impairment loss on fixed assets	120,583
Impairment loss on right-of-use assets	54,323
Impairment loss/(reversal) on trade receivables, net	504,310
Impairment loss on other receivables	24,650
Impairment loss on contract assets	567,582
Trade receivables written off	79,657
Other receivables written off	54,005
Property, plant and equipment written off	-
	<b>1,908,615</b>

- The loss for FY2019 was S\$ 3.7m.
- Other operating expenses of S\$ 1.9m are mostly one-off costs as above.
- We will make all the efforts to reduce the fixed costs of the group and return to be a profitable company as soon as possible.



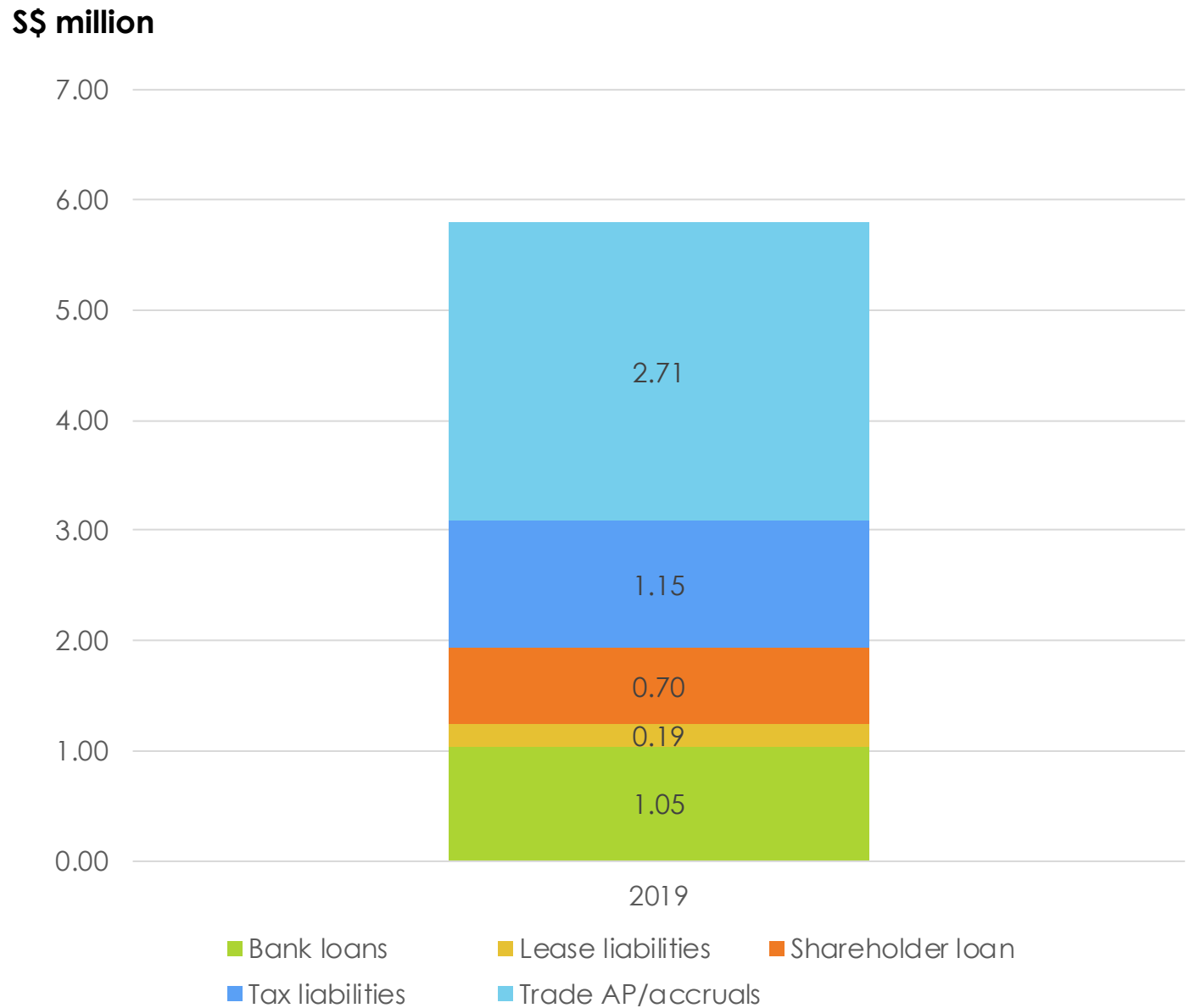
# FY2019 financial results summary – balance sheet (assets)

**S\$ million**



- Deferred tax asset
- Account receivable
- Property/plant/equipment and right-of-use assets
- Cash

# FY2019 financial results summary – balance sheet (liabilities)



- FY2018
  - In February 2019, Acmes-Power Building Services Pte Ltd (“APBS”), a subsidiary of the Group, received a notice of termination of the Maldives project from the project owner.
  - In March 2019, APBS received notices of claims from the project owner claiming an amount of approximately S\$ 4m in respect of compensation for delays in the project, reimbursement of costs of engaging a new contractor to complete unfinished works of APBS and payments made to some suppliers and sub-contractors of APBS.
  - In September 2019, APBS reached a settlement with the project owner on a final claim amount of \$4 million which fully offset the S\$ 4m receivable from the project owner as at 31 December 2018.
  - Management has concluded that, based on the facts and circumstances, the project termination should have been accounted for as an adjusting event in preparation of FY2018 financial statements.
  
- FY2017
  - The trade receivables of around S\$ 596k has been reversed against retained earnings at 1 January 2018.
  - The trade and other payables of around S\$ 926k as at 1 January 2018 has been adjusted in respect of costs of projects completed in prior years.
  
- Please refer to note 31 of the annual report FY 2019 for more details.